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Introduction

I have been a member of LinkedIn since 2007 and wrote my first article on 7 Jul 2015 when I read a post by a colleague and former manager of mine which I titled “Re: Drive development with budgets not estimates”.

I wrote my first post on 24 Oct 2016 titled “Justice conflict”.

To date I have written 132 articles and 253 posts and have since discovered how impossible it is to manage these 380+ items, which has led me to writing this guide to my articles and posts which will be the pre-cursor to my new book which will be an adjunct to the book I wrote (and self published) in 1994 titled “Breaking the systems barrier”.

History of frameworks

Since c300 BC someone has tried to explain how ‘things’ worked and more importantly how they ought to work. I was simply curious to find out as to who was responsible for what technology (whether business or data)? Perhaps this will help:

Generations of major contributors

Genre	Originator	Existence	Circa
A Priori and a Posteriori knowledge	Socrates	470~399BC	
Thinking	Renee Descartes	1596~1650	
Business Intelligence	Richard Miller Devens	1824-1900	1865
Brainstorming	Alex Osborn	1888~1966	1939
Systems Thinking	William Ashby	1903~1972	?
Management by Objectives & Strategies	Peter Drucker	1909~2005	1954
Design Thinking	William Gordon	1919~2003	1961
Data models	Conceptual data model	Dr. Peter Chen	1947~
	Normalised DM	Dr. E Codd	1923~2003
		IBM – DB2	1970
	Hierarchical DM	Charlie Bachman	1924~2017
		John Cullinane	1942~2018
		IBM D/L1	1971
Information Engineering	James Martin	1933~2013	1979
	Clive Finkelstein	1939~	1979
Business Systems Planning	John Zachman (IBM)	1934~	1981
Structure Analysis & Structured Design	Ed Yourdon	1944~2016	1970
Enterprise Architecture	Dr. Steven Spewak	1951~2004	1990
	TAFIM		1990
	FEAF		1999
Value Chains	Michael Porter	1947~	1985
Lateral Thinking	Edward de Bono	1933~	1967
Rapid Application Development	Barry W. Boehm	1935~	1988
	James Martin	1933~2013	1991

A history of ‘a priori and a posteriori knowledge’

In 1989, when I started out on my journey of discovery to try to identify why I felt data was the wrong most important artifact and one that was hindering the closing of the gap between business expertise and data processing technology. In around 1993 I was given a book (I am not able to recall the name) which featured a young girl with a talking dog named Aristotle’ who introduced her the world of philosophy’. Around that time I first heard the terms ‘a priori’ and ‘a posteriori’ but it was only recently that I realised what effect these two terms had on our every day life. This is a short history of who dealt with these:

c419 BC	<u>Socrates</u>
c394 BC	<u>Plato</u>
c1356	<u>Albertus de Saxonia</u>
c1684	<u>G. W. Leibniz</u>
c1710	<u>George Berkeley</u>
c1781	<u>Immanuel Kant</u>
c1791	<u>Johann Gottlieb Fichte</u>
c1983	<u>Philip Kitcher</u>
c1986	<u>Roger Evernden</u>
c1987	<u>Stephen Palmquist</u>

A list of the more popular frameworks

I began my data processing career in 1970 blissfully ignorant of any framework. As a trainee computer programmer this concept was far above my ‘pay grade’, however, after a year of writing COBOL code I discovered that without a framework, computer programming was the ‘tail wagging the dog’. This is a short history of how the more popular frameworks emerged.

Framework Genre		Circa
Systems Thinking		1956
Design Thinking		1961
Structure Analysis & Structured Design		1970
Information Engineering		1979
Value Chains		1985
BSP	The Zachman Framework	1987
Enterprise Architecture	TOGAF FEAF	1995 1999
Agile		2001
Master Data Management (MDM)		2004

There are of course many hundreds of frameworks but every one of them has had its genus in one or more of those mentioned in the section Generation of major contributors.

What a pity the developers failed in their attempt to provide a clear and concise framework which fully integrated business requirement specifications with the automation of said requirements.

So how would anyone go about selecting a framework? That is the topic of my next section.

A list of supplementary tools

These tools can be used in any of the frameworks, they include, but not necessarily restricted for use:

Tool	Use	
	Business	IT
Balanced Scorecard	Yes	No
Brainstorming	Yes	
Business Canvass	Yes	No
Business capability	Yes	No
Business rules	Yes	
Causal loop	Yes	
Lateral Thinking	Yes	
Normalisation	??	Yes
Semantic modeling	No	Yes
SMART Objectives – SMART Criteria	Yes	No
SWOT	Yes	No
Unified Modeling Language (UML)	Yes	

A list of software & SaaS tools

These tools can be used with any of the frameworks, they include, but not necessarily restricted to:

Tools	<u>UML</u>	My findings						
ArchiMate	Yes	View	TOGAF 1	TOGAF 2	How developed			
SAP PowerBuilder	No	View						
SPARX	Yes	No research						
IBM Rational Rose	Yes	Rational AG (Grady Booch, Ivar Jacobson and James Rumbaugh)						
Alfabet	Yes	No research						

How to select a framework

Steps		
One	Two	Three
Develop a list of criteria	What should be included	My suggested list

My contribution

In 1989, after I had disconnected from all my so called “allies”, I set about to ‘put my money where my mouth was’. It took me about 9 months to not only piece together my reasonable framework (which I called The Ripose Technique) but also, using an Apple MacPlus and Omnis software, wrote and implemented version 1.0 of my Ripose Compilers (see my Omnis Story, a 3 minute video, for a brief overview). I was now ready to contribute my efforts to the delivery of a framework.

In 1994 I set about writing my book titled ‘Breaking the Systems Barrier”. A preview can be viewed by [following this link](#)

Domain	Artifact	
<u>Conceptual</u>	<u>Objectives</u>	<u>Goals</u> <u>Measures</u>
	<u>Knowledge – The 3 classes</u>	
	<u>Systems (Strategies?)</u>	<u>Strategies</u> <u>Tactics (sub systems)</u>
	<u>Facts</u>	<u>Data</u> <u>Logical data model</u>
<u>Logical</u>	<u>Projects</u>	
	<u>Applications</u>	<u>Pseudo code</u>
<u>Physical</u>	<u>Generated systems</u>	<u>Data base schemas</u> <u>Computer run time code</u> (A future product)

The question that now needs to be asked: How do any of the existing frameworks (and indeed my own) manage all the above artifacts in a seamless, non-redundant and effortless manner?

To answer this question it is necessary to look at the ‘best practice’ approaches to see how they attempt to:

- 1) Match up using the basic building blocks developed by the major contributors
- 2) Match up to the selection criteria

Basic Building Blocks Framework Matrix

To match the basic building blocks produced by major contributors

Genre	Ripose	TOGAF	Zachman	Agile	Design Thinking	System Thinking	Value Chain	Master Data Management				
A Priori and a Posteriori knowledge	Yes	No	No	No	No	No	No	No				
Brainstorming	n/a	Yes	Yes	Yes	Yes	Yes	Yes	Yes				
Systems Thinking		n/a	n/a	n/a	n/a	Yes	n/a	n/a				
Management by Objectives	Yes	??	No	No								
Design Thinking		n/a	n/a	n/a	Yes	n/a	n/a	Yes				
Data models	n/a	Yes	Yes	??								
Conceptual data model		Yes	Yes	Yes	n/a							
Normalised DM		Yes	Yes	Yes								
Hierarchical DM	Yes	n/a	n/a	??	n/a	n/a	Yes	??				
Information Engineering		n/a	n/a	n/a								
Structure Analysis & Structured Design	n/a	Yes	Yes									
Enterprise Architecture		Yes	Yes	n/a	n/a	n/a	n/a	n/a				
Value Chains		No	n/a									
Lateral Thinking		n/a	n/a	n/a	n/a	n/a	n/a	n/a				
Rapid Application Development	Yes	??	??									

n/a: Not applicable but could be used

?: More research required

Why red? The approach uses an idea/s which is/are implicit, not well researched and poorly implemented.

This is my view based on my 50 years of experience and research in this field of endeavour.

Match Selection Criteria

Rating	Selection criteria		From	Approach							
				TOGAF	Zachman	Agile	MDM	Ripose	Design T	System T	
Plausible	Iterative		Gartner	6	1	10	1	10	5	5	
	Defined Process			10	10	5	1	10	5	5	
	Implicit	Consistent and Structured									
		Business-Strategy-Driven									
		Useful									
		Customizable									
		Easy to Use									
		Broad									
		Simplify Communication									
		Align With Culture									
		Keep It Current									
Plausible	Who the stakeholders are		Avolution	5	5	5	5	10	5	5	
	Scope for modeling both business and technology views			6	6	5	1	10	0	0	
	Support different decision-making levels across different maturity levels			5	5	2	1	10	0	0	
Implicit	Extensive		Research Gate								
	Contain technology, systems, information and business views			5	5	5	1	10	0	0	
	A place for standards			5	5	5	6	10	4	4	
	Support different decision making levels			5	5	5	1	10	3	3	
	Simple and easy to understand			5	5	5	1	10	1	1	
	Support communication to different stakeholders			5	5	5	1	10	0	0	
	Include development methodology			5	5	5	5	10	3	3	
	Support continuous development and long term planning			5	5	5	5	10	1	1	
	Support interoperability			5	5	5	1	10	0	0	
	Should be public										
Plausible	Taxonomy		BUSTECH 2019	5	5	5	6	10	3	3	
	Views			5	5	5	5	10	5	5	
	Abstractions			5	5	5	5	10	5	5	
	From business to Technology			5	5	5	5	10	0	0	
	Layered decomposition			5	5	5	5	10	2	2	
	Integrated functions			5	5	5	5	10	1	1	
	Concept artifacts			5	5	5	0	10	5	5	
	Artifacts			5	5	5	5	10	5	5	
	Philosophy			5	5	5	5	10	6	6	
	Dimensions										
Plausible	Development process			5	5	5	2	10	0	0	
	Implicit	Structure									
Explicit	Information Models	Business models/Conceptual artifacts	BUSTECH & Mine								
		Objectives models									
		Goals model									
		Purpose statement		0	0	0	0	10	0	0	
		The 4 benefits		0	0	0	0	10	0	0	
		The 11 values		0	0	0	0	10	0	0	
		SWOT analysis using values		0	0	0	0	10	0	0	
		Measure models: KPIs & PIs		0	0	0	0	10	0	0	
		Cost benefit analysis using measures		0	0	0	0	10	0	0	
		Knowledge models with 23 fundamental entities		0	0	0	0	10	0	0	
		System models		0	0	5	0	10	0	6	
		Clear Deliverables	Gartner								
		Proof of concept		0	0	0	4	10	0	0	
		Logical artifacts	Mine								
		Logical data models using the knowledge model		5	5	5	5	10	0	0	
		Project models (subject areas)		5	5	5	5	10	0	0	
		Application models		0	0	5	5	10	0	0	
		Clear Deliverables	Gartner								
		Proof of logic		0	0	5	5	10	0	0	
		Physical database design		6	6	6	6	10	0	0	
				138	133	142	103	370	59	65	
				37%	36%	38%	28%	100%	16%	18%	

If you think I've been unfair in my assessment, please feel free to contact me and I will send you a copy of the spreadsheet that I used to calculate my conclusions.

Reasons why all other approaches fail to deliver

Which of the following approaches do you use?

Approach	Integration	Oxymoronic	Shortcomings	Objectives	Knowledge	Strategies	Facts	Applications	Improve	CDM	Brainstorming	Normalisation	Deliverables	Information		
Management by Objectives	No	Yes	Yes	Yes	No	??	No	No	??	No	Yes	No	??			
<u>Business model canvass</u>	No	Yes	Yes	??		??	No	No	Yes	No		??	??			
Strategic planning	No	Yes	Yes	No		??	No	No	??	No		??	??			
<u>Approach 1</u>			Yes			No	No	No	Yes	No		??	??			
<u>Approach 2</u>			Yes			No	No	No	Yes	Yes		Yes	??			
<u>Balanced scorecard</u>		Yes	Yes	Yes					Yes	Yes		Yes	??			
<u>Zachman Framework</u>		Yes	Yes	Yes					Yes	Yes		Yes	??			
<u>TOGAF</u>		Yes	Yes	Yes					Yes	Yes		Yes	??			
<u>Agile</u>		Yes	Yes	??					Yes	??		Yes	??			
<u>Thinking</u>	No	No	Yes								Yes	No				
<u>Design Thinking</u>		Yes	Yes	??								??				
<u>System Thinking</u>			Yes	No								??				
Risk Analysis			Yes	??	No				Yes	No		??				
Value Chain		Yes	??	??					Yes	No		??				
<u>FEAF</u>		Yes	??	Yes					??	??		??	??			
<u>Master Data Management</u>	No		Yes	No					No	Yes		Yes	??			
<u>QA</u>	No	No	Yes	??					??	??		No	??			
<u>Deming</u>			Yes						Yes	No		??				
<u>6 Sigma</u>			Yes						No	No		No	??			
<u>Block Chain</u>	??		Yes	No					No	No		??				
Miscellaneous											Yes	No	??			
Business capability	??	Yes	Definitely	??		??	??	??	Definitely	??		Yes	??			
SWOT		Yes														
Use Case		Yes														
Object Oriented Design		Yes														
Key performance indicator		Yes														
Semantic Modeling		Yes														
Business rules		Yes														
Data Processing		Yes														
Information Technology		Yes														
Artificial intelligence		Yes														
Core Values		Yes														
Data Modeling		Yes														
Business knowledge		Yes														

Integration: All parts of the approach works seamlessly with all others. No need for ‘transmogrifications’.

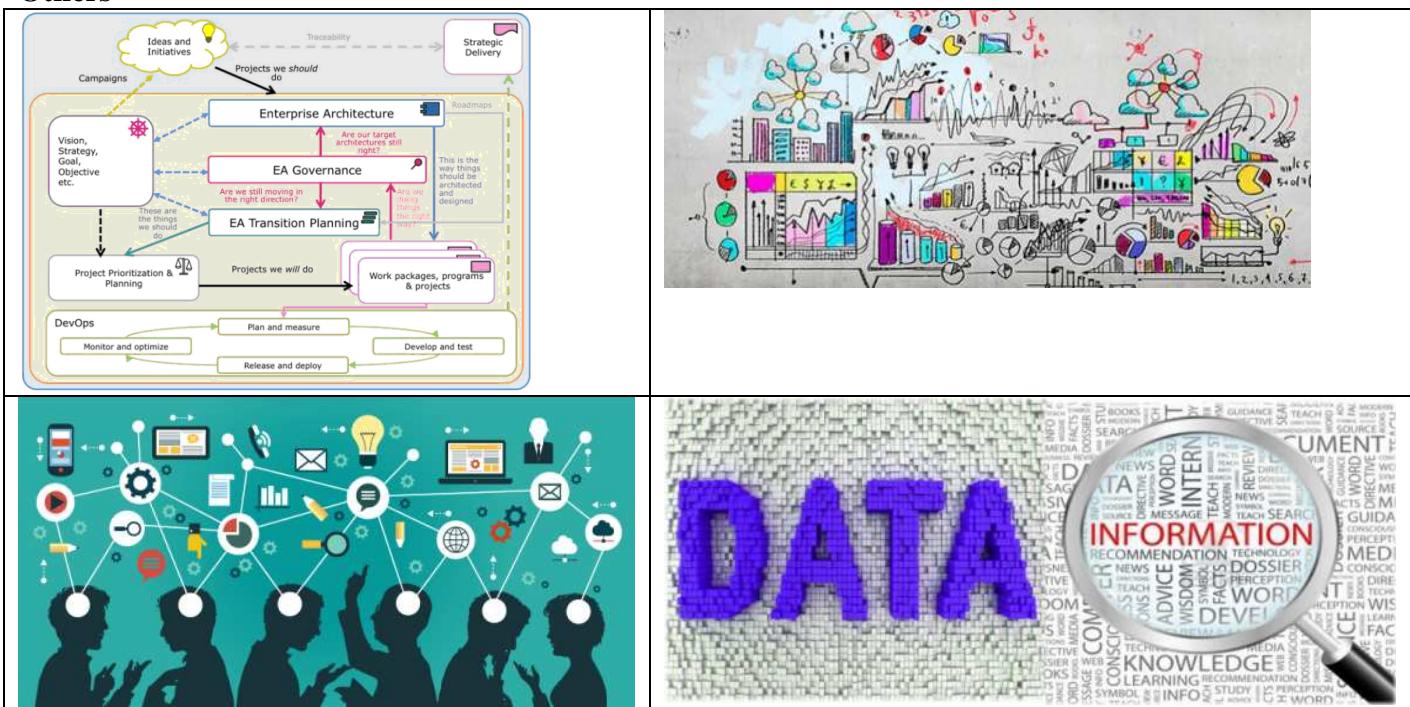
Oxymoron: “a figure of speech in which apparently contradictory terms appear in conjunction”
?: I need to do more research but may leave this up to someone else.

This is my view based on my 50 years of experience and research in this field of endeavour.

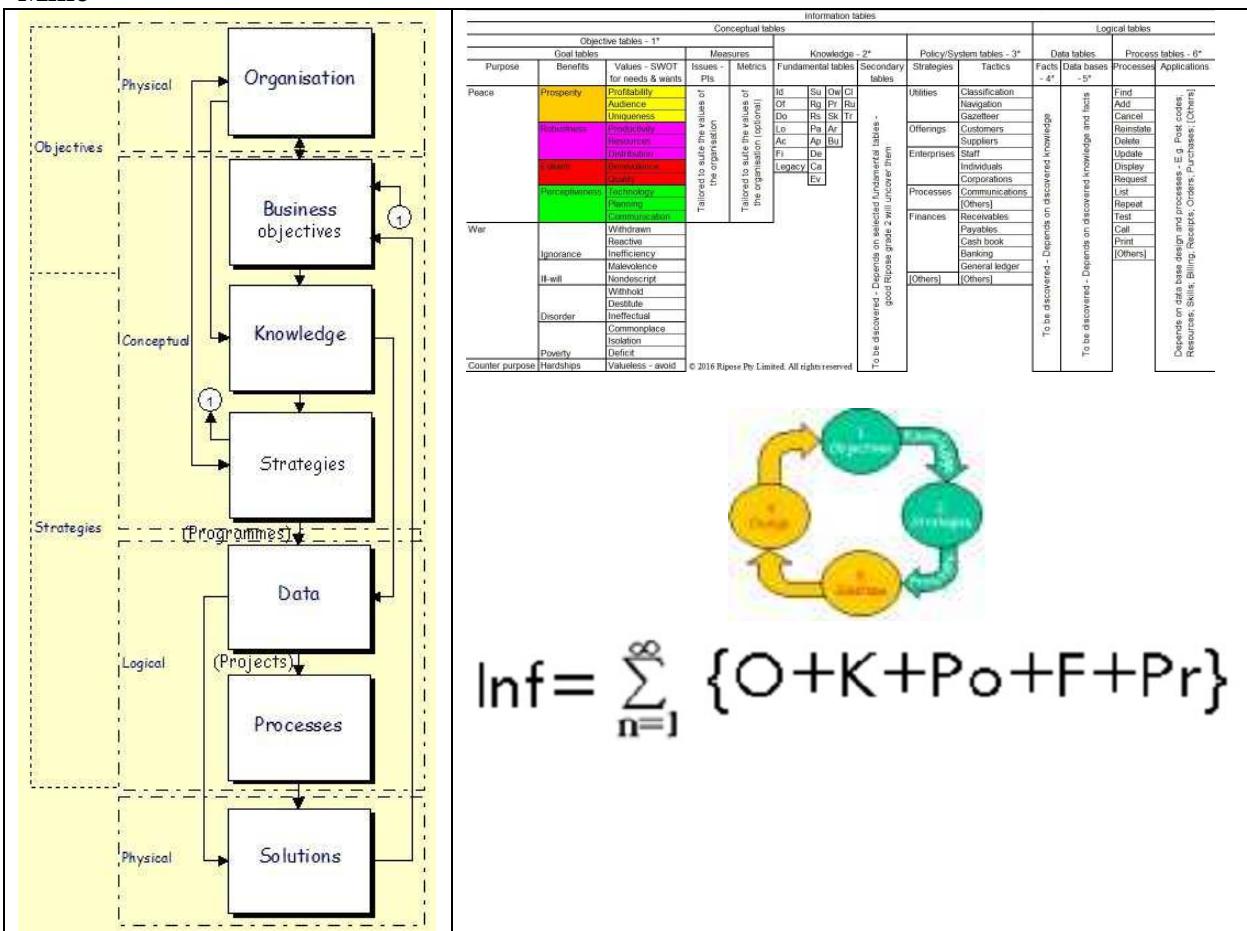
This is a ‘Work in progress’, I will be adding a lot more

Views of Information

Others



Mine



Cross reference to my LI articles and posts

Subject	Articles (132)	Posts (268)
Allies & non allies (enemies)	The ally of my ally or just my ally What is wrong with this statement	Revisiting my 'Ally of my ally'
A Priori and a Posteriori knowledge		2 TEDx talks that touch on 'a priori' knowledge Ask the right question Model the reality of 'time' Social distancing Using 'a priori knowledge' in decision making Wisdom, 'a priori knowledge' & agile practices
Agile		Agile exposed Agile's implicit deliverables Agile - shortcomings Agile's Who's Who An Agilist spitting the dummy? Defending the indefensible Horror Agile story How PBK can replace Agile SCRUM How PBK can replace Agile Sprint SAFe Agile - an improvement SAFe Agile - oxymoron Why Agile & TOGAF will fail
Artificial intelligence (AI)	AI Artificial intelligence (AI) is unnatural	AI - oxymoron
Audience	Failure to sell Forrester's top 3 EA Tools Gartner's top 3 EA Tools How many times? I dreamed a dream - my elevator spiel My failure to communicate Summing up Why I persist (or perhaps endure) Why I persist - an update	Respect Why are you following me?

Subject	Articles (132)	Posts (268)
Balanced Scorecard		Balanced scorecard - an improvement Balanced scorecard - oxymoron Balanced scorecard - shortcomings
Block Chain		Block Chain as a proof of concept Block chain shortcomings
Brainstorming	Brainstorm, think laterally, be mindful or what?	
Budgeting	Drive developments with budgets	
Business canvass		Business canvass - shortcomings Business model canvass – shortcomings 2
Business Capability/Rules/Knowledge	Capabilities	Business book of knowledge - shortcomings Business capability – oxymoron Business case approach shortcomings Business knowledge - oxymoron Business motivation/case shortcomings Business problem solution Business Rules – oxymoron Capabilities?
Business process re-engineering		Business process re-engineering - shortcomings
Business Systems Planning (BSP)		Business Systems Planning
Change management	Change management	
Conceptual data model (CDM)	Replacing the conceptual data model	Conceptual data model - improvement Conceptual data model - oxymoron
Contextual data model		Contextual data model - shortcomings
Core values		Core values - oxymoron
Data Analysts		Data Analysts
Data Migration		Failures
Data models (DM)		
	Hypothetical panel conversation on Data Modeling	Data modeling - improvement
	The right & wrong ways	Data model - oxymoron
	What is a model? What is modeling?	Data modeling - shortcomings
	What is 'Big Data'?	Data normalisation - oxymoron
	Whether I'm right or wrong (about data)	Model – Data or Knowledge What is small data? Why 'data as an asset' is misleading

Subject	Articles (132)	Posts (268)
Data Processing (DP)		Data Processing - oxymoron Input > Process > Output My DevOps experience My first mini computer
Design Thinking	My response to Design Thinking comes of age	Design Thinking Design Thinking - an improvement Design thinking shortcomings
Digital Transformation		Digital Transformation strategy Digital transformation - shortcomings
Dreams	Dream: Plan: Experience I have a dream I need a plan	Dream: Plan: Experience
Due Diligence	Ripose and due diligence	Business 'C&PD' leads to an 'IT' for IT Two terms I cringe on hearing

Subject	Articles (132)	Posts (268)
Education		
Adult fairy Tales	11 innovative steps	
A Hitchhiker's guide to 'Big Data' - Chapter 1	A summary for CxO	
A Hitchhiker's guide to 'Big Data' - Chapter 2	Am I stupid?	
A picture's worth a thousand words	An approach to freedom	
A school for the 5 C officers	Analytics	
Aligning 'Big Data' to application testing	Assumption & assertion	
Artifacts	Business simulator	
Certification – Ripose Information Architect	Child's toy	
Comparing anatomies	Cleaning up the mess	
C-Types' ready reckoner	Configuration Management Data Base	
'Do no harm' (aka Primum non nocere)	Crossword puzzle - clue	
Keyword logic - An essay on my reasoning	COBOL 88 level	
How many angels? Rule of 7	Data modeling vs Knowledge modeling	
Know your facts	Enterprise vs Organisation	
Manage artifacts	Goal game for children	
Mindfulness	Habits: Bad and Good	
Mindfulness cf the Ripose Technique	How to be "happy"	Happiness
My eureka moment (the UVP)	Justice conflict	
OO programming	Knowledge model overcomes weaknesses	
On aging and the future	Logical joins	
Predict with certainty	Master class: modeling a 'Concept'	
Prysms - Introduction	Master class Update	
Prysms - Why	Model a paraprosdokian	
Prysms 2	Modeling Behavior	
Prysms 3	My whiteboard	
Reduce feedback loops	My Omnis Story	
The 5 bias cards	PEACE	
The KISS principle	Questions	
The skills of a (?) architect	Question 1	
The Tupperware dishes	Rabbit holes & sharks	
The ways of mind directions – Applying KISS	Reading books	
Thinking Vs Knowing	Recording your happiness scale	
What if I am right?	Rest in natural peace	
What is reasoning?	Ripose IA certification	
	School of hard knocks	
	Summary of approaches	
	Summary of approaches deliverables	
	Summary of approaches 1st deliverables	
	Solving the customer conundrum	
	Test video	
	The use of the words 'seems like'	
	Universal translator	
	Universal translator - Example	
	University training for IAs	
	What if I'm right?	
	You have been misinformed	

Subject	Articles (132)	Posts (268)
Einstein, Albert		
	How Einstein would have fixed the world	Einstein and Ego Einstein: Ego and knowledge Einstein's views on Objectives & SP Knowing what knowledge is (or is not)
Ethics	An ethical dilemma	
Enterprise Architecture		
	An honourable enterprise	15 Certainties of EA
	Analysing Ripose as a mature EA model	20 Years too late
	EA propositions	Comment on a colleague's seminar
	Is the enterprise architect an agnostic IA?	EA – shortcomings 1
	The Business Agility Manifesto Building for Change (TZF)	Enterprise architecture - oxymoron
	The ideal enterprise	FEAF - an improvement
	The ideal enterprise architecture	Intertestuality implicitness
	Why EA may be questionable	TAFIM – shortcomings (TOGAF's parent) TOGAF - an improvement TOGAF & Agile will fail TOGAF & ArchiMate - Implicit Requirements TOGAF development? TOGAF - shortcomings TOGAF Who's Who Zachman Framework - an improvement Zachman Framework - Implicit Requirements Zachman Framework - shortcomings
Evidence		
	Critical evidence	Accountability
	Gap analysis	

Subject	Articles (132)	Posts (268)
Framework		
	Frameworks	Architecture vs Analysis vs Design
	Frameworks & Immanuel Kant	Curiosity - Failures 1 General
	Updating Frameworks & Time management	Curiosity - Failures 2 Specifically CS90
		Framework comparisons?
		Generations of development
		 - Brainstorming
		 - Data model - Conceptual & Logical
		 - Data Model - Hierarchical
		 - Design Thinking
		 - Enterprise Architecture
		 - Information Engineering
		 - Lateral Thinking
		 - Management by objectives
		 - Rapid Application Development
		 - Structure Analysis & Structured Design
		 - Systems Thinking
		 - Value Chains
		I failed the IBM aptitude test
		Implementing Walking the Talking
		More clutter
		My detailed response to Robert Vane's post
		Selection criteria?
		Selection criteria - List
		Selection criteria - mine
		Test framework for excellence
		What a mess!
		What a mess 2
		Why Agile & TOGAF will fail
		Why Frameworks fail
		Useful and useless approaches

Goodbye LinkedIn

Is this goodbye?	Am I mad?
Perhaps it's time to take down my shingle	Back home
	My 5 month trip
	My future
	Sabbatical

Hierarchical Data Model (HDM)

	Hierarchical model
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Information

Big info	Do no harm
How Ripose works with information	Information and music
Information and Music	Information revealed
Mind map protocol	Unknown information
	Useful and useless information

Information Architect (IA)

	The Information architect or Ripose Grade 0
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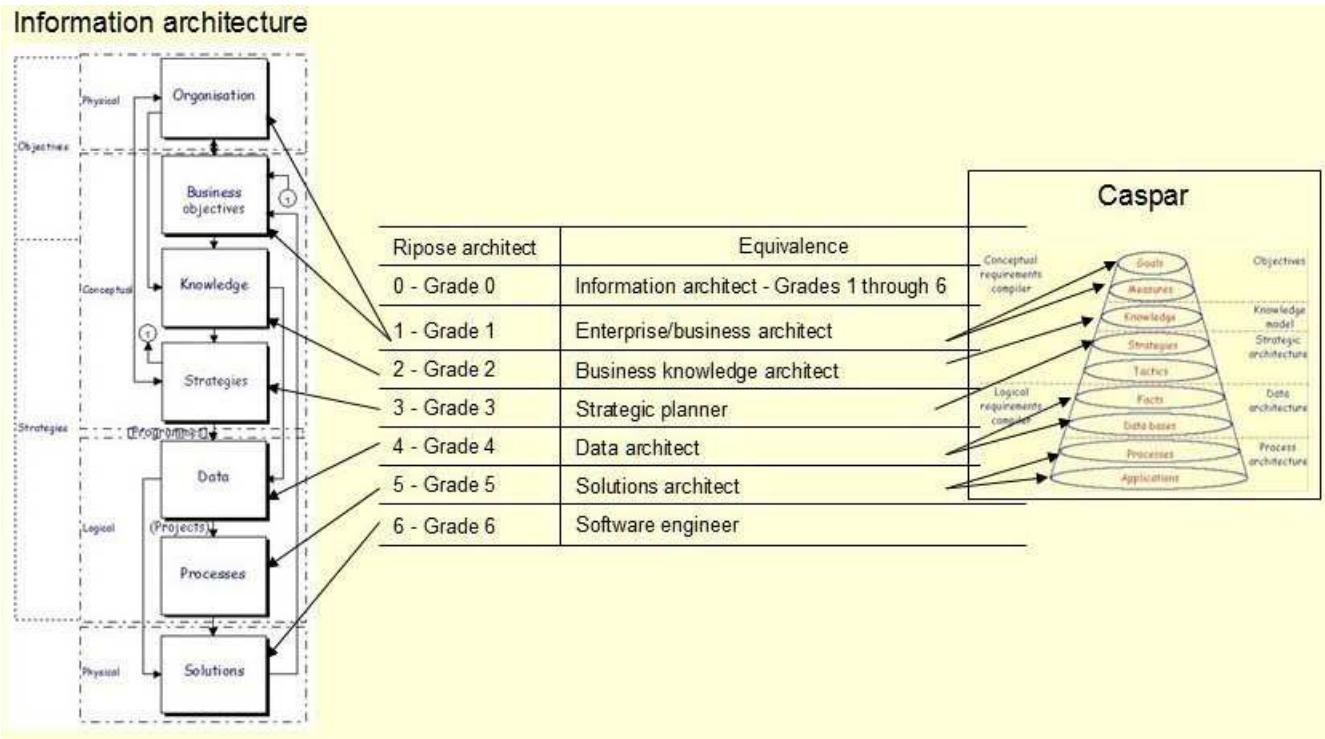
Subject	Articles (132)	Posts (268)
Information architecture		
5 information architecture questions	Information Governance	
Quantity surveyor & cost accountant	 - & Navigation	
The ideal information architecture	 - Replacing EA, MDM & Agile	
What does an Information Architect do?	Information Architecture : Approach matrix	
What is an information architect?	Integration: Framework > Architects > SaaS	
The business interpreter	Meta Information Governance Model	
	Ripose's explicit deliverables	
	The Ripose Book of Information (BoI)	
	Why Ripose?	
Information Engineering (IE)		
	IE Technical Director	
	Information Engineering	
	Information Engineering - shortcomings	
Information Technology (IT)		Information Technology – oxymoron
Innovators		
Innovators of the 1960s thru 1980s		
Future technology		
Knowledge		
A new body of knowledge	Ask the right question	
A route to strategies	Business knowledge - oxymoron	
A world beyond ‘measures’	Data modeling vs Knowledge modeling	
Data > Information > Knowledge?	Future presentation My TEDx Type talk	
Knowledge and Wisdom	Knowledge? What is it?	
Knowledge Crafting	Knowing what knowledge is (or is not)	
Knowledge crafting and security	Knowledge & understanding TEDx type talk	
So much knowledge so little time	Knowledge & Wisdom	
Use the knowledge model	Knowledge graphs	
Useful and useless knowledge	Knowledge management	
	Knowledge model overcomes weaknesses	
	Model – Data or knowledge	
	Questions, Questions and more Questions	
	Removing my TEDx type presentation posts	
	Update to my TEDx Type presentation	
	Update 2 to my TEDx Type presentation	
	Update 3 to my TEDx type presentation	
	What is a knowledge model?	
	What is knowledge?	
Knowledge Management (KM)		
	Knowledge management - shortcoming	
Knowledge model		
	What is a knowledge model?	
Lateral Thinking		Lateral Thinking

Subject	Articles (132)	Posts (268)
Legacy systems		
	The legacy system time ‘e-bomb’	Legacy systems
	Part of the problem or part of the solution	Silos & Concepts
Management by Objectives (MBO)		
	Could ‘benefits’ be the DNA of ‘goals’?	Objectives
	Words, words and more words	Quora article on goals
	Understanding the anatomy of goals	Simple objectives
	Why 11 ‘values’?	SMART Objectives – oxymoron
Master Data Management (MDM)		
		How Ripose prevents MDM Failures
		Master Data Management Who's Who
		MDM Dangers Part 1
		MDM Dangers Part 2
		MDM Dangers Part 2
		MDM Dangers Part 3
		MDM Dangers Part 4
		MDM - oxymorons
		What is Master Data Management?
		Why do most MDM implementations fail?
Measures		
		An unclear present danger
		Dashboards
		Home recording kit
		Key Performance Indicator (KPI) – oxymoron
		Who is handling crises?
Meta Model		
	Meta-Models for the CIO	
Normalised Data Model		
	Avoid normalising data	
Object Orientation (OO)		
		Object Orientation – oxymoron
Operating Canvass		
		Operating canvass - shortcomings
Point of View		
	Please be more explicit	
Projects		
		Projects – successes & failures
Proof of Concept (PoC)		
		Can I do better? Yes
		Concept models are taking over
Quality Assurance (QA)		
		QA – an improved approach
		QA – Deming shortcomings
		QA - Six Sigma shortcomings
Rapid Application Development (RAD)		
		Rapid Application Development

Subject	Articles (132)	Posts (268)
Ripose Information Architecture Group	Introducing the Ripose Information Architecture Group	
Risk Management		
Taking a risk	Business, Data & Risk Governance, projects & risk analysis Looking through my posting history Risk analysis comparison	
Software tools		
Caspar revisited	ArchiMate & TOGAF - Capability	
Proof Positive 1 - Problems with ArchiMate & TOGAF	ArchiMate & TOGAF – Trying to work	
Proof positive 2 - Proof 1 & including ITIL	ArchiMate - shortcomings ArchiMate views Ripose Caspar engine v2.6 Ripose Compilers v1.0 SAP PowerDesigner	
Semantic modeling		
	Semantic modeling – oxymoron Stop relying on definitions	
Strategic Management		Strategic Management
Strategic Planning (SP)		
	Planning traps Strategic planning - oxymoron Strategic planning approach 1 - shortcomings	
Strategies		
Strategising the strategy	Systems and strategies	
What is strategy?		
SWOT		
After ‘values’, then what?	SWOT Analysis – oxymoron	
Systems Thinking		
How Ripose works with systems	Differences between a & b	
What is a system?	Systems Thinking Systems Thinking - an improvement Systems Thinking shortcomings	
Thinking		My philosophy
Time management (TM)		
Am I wasting my time?		
Less is more – just in time		
Plan with predictability		
Rabbit-holes and sharks		
Ten bad habits		
Time management		
Warning, hazards ahead		

Subject	Articles (132)	Posts (268)
Unified Modeling Language (UML)		Grady Booch's thoughts 21 years later
Use Case		Use Case - oxymoron
Value Chains	The 2 value chains	Value chains – oxymoron
WIKD/WKID Triangle	Data > Information > Knowledge	DIKW revisited - Why it is irrelevant DIKW - shortcomings 1 DIKW - shortcomings 2

Guide to Ripose (Information Governance), Information Architects and Caspar



Information Architecture Challenges

Before I provide you with the approach I take to remove the ‘gap’ between the business operatives view of their requirements and how information technologists implement said requirements I would like to issue you with a few challenges.

If the prime objective of removing said ‘gap’ is to ensure that all stakeholders in the enterprise understand everyone’s points of view then here are a few case studies you can use to see if the approach that you use can actually provide the basis for understanding.

My contact address for your solutions: charles.richter@ripose.com

Conceptual perspectives

The artifacts contained in the ‘conceptual’ perspective as described by my approach will assist an Information Architect produce the necessary deliverable for the 3 sub phases of my Information Architecture paradigm namely Objectives, Knowledge & Strategies. Here are my challenges.

Objectives:

Here are 6 case studies with their associated objectives. Your mission (if you choose to accept it) is to examine the statements contained within each and provide management with an unambiguous expression of their objectives.

I will award a prize for each of the 6 of Au\$100 to the first person who provides a workable solution. Use the link to view the pdf

#	Link	Objectives
1	An Australian SME	33
2	An Australian consulting firm	46
3	An Allied Health Care Provider	106
4	Using a balanced scorecard approach	78
4.1	Perspectives	37
4.2	Metrics	41
5	Another Australian SME	57
6	A consulting firm	39

If you are not able to come up with a solution to any of these case studies, then please advise me as to how you will ever close the gap between business operatives and information technologists.

I provide lectures on the approach I use which will provide an effective, efficient and easy-to-use method to solve these 6 cases.

Knowledge:

Here is a case study designed to help you create a business (a posteriori) knowledge model based on a few measures identified during the objectives measure discovery sessions:

- 1) Reduce invoicing time
- 2) Customer selection satisfaction

Hint. Use the ‘a posteriori’ knowledge model from my [TEDx Type presentation](#) and go to slide 10.

I will provide a prize of Au\$100 for the first answer that matches my solution.

Logical perspectives

The artifacts contained in the ‘Logical’ perspective as described by my approach will assist an Information Architect produce the necessary deliverable for the 2 sub phases of my Information Architecture paradigm namely Facts & Applications. Here are my challenges.

Facts

Herewith is an sample document used by just about every enterprise, namely an Invoice and an Order. Your challenge depends on whether you have a) developed a business knowledge model or b) to try your hand at normalising the ‘data’ contained within the said documents.

Using either approach see if you can come up with a logical data model which will support the business ‘Profitability’ value (an objective).

TAX INVOICE SIMPLE				
Invoice No	: 1	Tax Invoice No	: APIYZ-948.0001321/0000001	
Date	: 3-4-2009			
SELLER DETAILS				
Name	ABC Company			
Address	Jl. Danau Peso No.16 Kuta Denpasar Bali			
VAT Regn. No.	: 123987569320752			
BUYER DETAILS				
Name	Supreme Traders			
Address	# 45, KL Towers 1st Floor Jl. H.R.Resuma Said Kav., Kuningan Jakarta-15749			
Sl.No	Description of Item	Quantity	Price	Amount
1	Computer	18 Nos	18,500.00	333,000.00
2	Monitors	30 Nos	8,500.00	255,000.00
3	Voltage Stabilizers	2 Nos	6,500.00	13,000.00
Total Sale Amount				601,000.00
Discount				(-2,500.00)
Output VAT @ 10%				59,850.00
Total				658,350.00
Bali Date: 3-4-2009				
Abdu Waheed Manager				

ORDER FORM		WESTERN HERITAGE COMPANY		
<input type="radio"/> RUSH!!	Data ordered needed in house:	PARTIAL OK?	ORDER DATE:	
ITEM #	DESCRIPTION	QTY	PRICE	TOTAL
Merchandise Total				
Merchandise Total, both pages				
SEE RATES	Shipping & Handling			
Colorado Customers add 3.7% sales tax				
GRAND TOTAL				
CHECK ONE: <input type="checkbox"/> VISA <input type="checkbox"/> MASTERCARD <input type="checkbox"/> CHECK <input type="checkbox"/> PO <input type="checkbox"/> MONEY ORDER				
Billing Information			Shipping Information	
NAME:	NAME:			
PHONE:	PHONE:			
ADDRESS:				
CITY:				
STATE:	ZIP:			
NOTES				
CARD NUMBER EXPIRE DATE				
Billing terms are extended and subject to change.				

Challenge 1 – With the knowledge model developed in my knowledge challenge

Challenge 2 – Without a knowledge model. Relying on using either the conceptual data model or normalisation

Applications

This challenge depends on the logical data model developed in the previous challenge. So depending on the logical data model come up with the pseudo code to:

1. Produce a list of all customers
2. Print an invoice

This challenge may demonstrate the difficulty every computer programmer faces with providing efficient, effective and easy-to-read code.

I have already provided my solution in one of my posts. So if this task proves to be too much of a challenge, either try to find my post and see how I developed my solution or contact me and I will send you the link to my post.

Breaking the Systems Barrier

This will contain all the chapters from my original book published in 1994 with updates from my LinkedIn articles and posts

Work In Progress

Book 1

Conceptual Information artifacts

This will provide a link to the chapters in my book titled “Breaking the systems barrier”, thus creating my eBook which I will endeavour to sell over the internet.

Objectives

Information class	Artifact	Reference
Goals	1 Purpose	Book 1: Part 2: Chapter 1
	4 Benefits	
	11 Values	
Measures	Key Performance Indicators	Book 1: Part 2: Chapter 2
	Performance indicators	

Knowledge

Book 1: Part 2: Chapter 3

Information class		
Principal Fundamental		
Principal Intersecting		
Case Fundamental		

Systems

Book 1: Part 2: Chapter 4 & 5

Strategies

Tactics

Logical artifacts

Facts

Book 2: Part 1: Chapter 1

Data

Logical database designs - Book 2: Part 1: Chapter 2

Projects

Subject areas

Applications

Processes - Book 2: Part 1: Chapter 3Pseudo code - Book 2: Part 1: Chapter 4

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